

BOARD OF GOVERNORS OF CONCORDIA UNIVERSITY

MINUTES OF THE OPEN SESSION OF THE MEETING OF THE BOARD OF GOVERNORS HELD ON WEDNESDAY, 16 OCTOBER 1991, IMMEDIATELY FOLLOWING THE CLOSED SESSION, IN ROOM AD-308, LOYOLA CAMPUS

Attendance: Present: Me A Gervais, Chairman, Mr. A. Benedetti, Ms. L Brodrick, Ms. E. Brown, Dr. R. M. H. Cheng, Ms. M. Donaldson, Mr. T. Dowd, Mr. J. N. Economides, Mr. J. R. Firth, Dr. D. B. Frost, Mr. R. K Groome, Dr. H. Habib, Dr. P. Kenniff, Rector, Dr. V. H. Kirpalani, Mr. F. Knowles, Mr. R. Lawless, Sister E. McIlwaine, Mr. D. W. McNaughton, Dr. R. H. Pallen, Me J.J. Pepper, Mr. D. Pomerleau, Mr. H. Santos, Mr. S. Tamas, Me M. Vennat, Ms. S. Woods

Officers of the University: Dr. C. Giguère Dr. R. Sheinin, Me B. Gaudet

Absent: Chief Justice A. B. Gold, Chancellor, Mr. B. Aune, Mr. D. D'Alessandro, Mr. L. Ellen, Mr. H. Farias, Prof. S. Friedland, Mr. P. Howlett, Mr. P. Ivanier, Mr. A. H. Michell, Mr. R. Renaud, Mr. J. H. Smith, Mr. W. W. Stinson, Mr. C. I. Taylor, Mr. G. Vézina, Dr. M. Cohen

Guests: Mr. M. Bourgault, Dr. H. Proppe

DOCUMENTS CONSIDERED AND ATTACHED TO THESE MINUTES:

- BG-91-8-D67 - Memo from the Vice-Rector, Academic, requesting establishment of an Advisory Search Committee for the Dean of the Faculty of Arts & Science, and proposed composition thereof
- BG-91-8-D68 - Memo from the Vice-Rector, Academic, requesting establishment of an Advisory Search Committee for the Dean of the Faculty of Engineering & Computer Science, and proposed composition thereof
- BG-91-8-D69 - Concordia University Draft Financial Statements at 31 May 1991, prepared by Samson, Bélair, Deloitte and Touche
- BG-91-8-D70 - Draft resolution on gun control

1. Call to Order

The Open Session was convened at 6:46 p.m. The Chairman waived his remarks.

1.2 Approval of the Agenda

The Agenda was approved with two minor changes: In the absence of Mr. Ivanier, Ms. Woods would move the motion associated with Item 2.1, and Item 10.2 would be brought forward to be discussed after Item 4.

1.3 Approval of the Minutes

There were two modifications to the Minutes. Dr. Proppe recommended the addition, on page 7, Item 9, in the Report of the Benefits and Pension Committees, of the phrase, "*the administration of*", so that the corrected sentence would read: "*To this report, Dr. Proppe added that, under Bill 116, the Pension Committee is vested with final authority over all matters concerning the administration of the Pension Plan and that its decisions are reported to the Board for information only.*"

The second correction, made by Dr. Giguère to paragraph three of Item 6, on page 5, replaced the word "*followed*" with "*preceded*" so that the corrected phrase would read: "*the contractor's estimate of \$50 million was preceded by renegotiation of provincial funds for the project*".

It was moved and seconded (Firth, Brodrick) and unanimously RESOLVED:

R91-80 *THAT the Minutes of the Open Session of the previous meeting, held on 25 September 1991, be approved as amended.*

2. Business arising from the Minutes

2.1 Proposed resolution concerning the need of an environmental assessment prior to acquisition of real estate property by Concordia University

At its meeting held on 25 September 1991, the Board of Governors decided that environmental assessment for toxicity of soils, prior to any real estate purchase, should be established as a regular procedure. To that end, the Secretary General was asked to draft a resolution to incorporate the practice into Concordia University policy. To the draft resolution prepared by Me Gaudet, Mr. Lawless proposed the addition of a phrase specifying that such assessment should be in compliance with all pertinent governmental regulations.

Upon motion duly moved and seconded (Woods, Knowles), it was unanimously RESOLVED:

R91-81 *WHEREAS the Board of Governors is called upon from time to time to approve proposed acquisitions of real estate properties by Concordia University;*

WHEREAS the Board of Governors is concerned about the presence of soil contaminants such as PCBs and other toxic wastes in any of the lands or pieces of land which may be acquired by the University; AND

WHEREAS if it were to be discovered that the soil was contaminated with PCBs or other toxic wastes, such land acquisitions could prove to be costly in terms of decontamination and the storage of toxic wastes;

THAT, as a prior requirement to any and all real estate acquisitions, Concordia University perform or cause to be performed an environmental assessment of the piece of land which it proposes to purchase, such assessments to be carried out either by an external consultant or by the University's Environmental Health and Safety Office, and in accordance with appropriate government regulations,

AND

THAT the report and results of all environmental assessments so performed be submitted to the Real Estate Planning Committee of the Board, which will then evaluate the proposed land acquisition in light of the environmental assessment and make recommendations to the Board as to whether such acquisitions should be authorized.

2.2 Ad hoc Committee on the review of the composition, rules and procedures for Evaluation Committees and Advisory Search Committees

Mr. Groome, the Committee chairman, reported that the Committee had met on 8 October 1991 and expected to make recommendations to the Board in April or May of 1992. He informed the Board that a survey of about fifty Canadian universities was being conducted by the department of Institutional Planning, which included questions on the search process for senior positions. About twenty-five questionnaires had already been received and were being reviewed. Mr. Groome said that Concordia's Thursday Report would print an invitation to any interested parties to submit their views and suggestions to the Ad Hoc Committee.

As a preliminary observation, the Committee noted that, in some respects, established procedures were not being observed by Evaluation and Advisory Search Committees.

2.3 Report of the Executive Committee

At the last Board meeting, two issues were referred to the Executive Committee for discussion: a) the 1991-92 CUSA Handbook and Agenda; b) the Implementation Report of the Task Force on the review of Student Services. The Implementation Report would

be discussed at an Executive Committee meeting to be held before the 20 November Board meeting, and Dr. Donald Boisvert, the Associate Vice-Rector (Student Life) would be invited to attend as a consultant to Dr. Kenniff.

An article in the CUSA Handbook and Agenda, concerning safe sex for gays, had prompted criticism from sources throughout the Concordia community. The Executive Committee, at meetings held on 9 and 16 October 1991, discussed the appropriateness of a Board response to it, and was presenting a draft resolution for consideration by the Board (copies of which were distributed before the Board meeting). The motion was read and moved by Mr. Knowles and seconded by Mr. McNaughton.

Me Gervais asked Ms. Brown, who is a Board member, a CUSA co-president and the senior editor of the Handbook, to comment. Ms. Brown opened her remarks with the observation that when, in 1969, McGill students published birth control information they also offended people. CUSA's objective, she said, like the McGill student publishers in 1969, was to provide important information to students -information so critical that the risk of offending some readers was relatively less important. Ms. Brown urged Board members to oppose the resolution, and instead, to support CUSA's efforts to educate students and destigmatize the facts of the S crisis.

Dr. Habib said that the Board must assume that CUSA acted in good faith in providing information and commentary on issues of interest to its members, and should neither censor, nor appear to censor, student publications. The same view was expressed by Dr. Sheinin, Dr. Giguère Me Pepper and Dr. Kenniff. The autonomy of the student press was similarly defended.

The recommendation of the Executive Committee was to dissociate the Board from the Handbook; although a small number of Governors felt strongly that the Board had a responsibility to take a more active disciplinary or regulatory role, many expressed an unwillingness to censor the student press. Mr. Lawless suggested that student publications could voluntarily include a qualifying statement to the effect that the views expressed therein do not necessarily represent those of the University community as a whole.

Affirming the Governors' right to express their views on this matter, Me Vennat proposed that concerned Board members could, as individuals, draft and issue a signed statement. The Chairman expressed reservations about this approach.

Dr. Cheng emphasized that the resolution should clearly convey that the Board's objection was to the style of the article, not to its contents. Ms. Brodrick said that the graphic depiction of sexual activity did not appear to have been essential to the article's educational objectives, and suggested that most students would share her opinion. Mr. McNaughton agreed.

Some Governors argued that the CUSA Handbook and Agenda, because of its wide distribution, was not a suitable vehicle for that type of article; Dr. Kenniff said that whether the students had chosen to publish the article in a handbook, a student newspaper or in a separate publication, was not germane to the issue presently under discussion. Others felt that, because CUSA had clearly alienated a substantial part of its own undergraduate membership, the Board had an obligation formally to withhold its support.

Dr. Kenniff referred the Governors to Concordia's Mission Statement, which says, in part, "[Concordia] is a welcoming community where values of equality, nondiscrimination and tolerance of diversity are appreciated and actively promoted". The Rector acknowledged that many people, within and outside the University, were upset by the text of the Handbook article, but he maintained that CUSA was entitled to print it, notwithstanding the potentially unfortunate consequences for fundraising and alumni activities.

On the question of community leadership, Dr. Kenniff countered the view that adoption of the proposed resolution would fulfill a legitimate leadership role. There had been numerous occasions on which he disagreed strongly with actions and positions publicly expressed by members of the Concordia community but, the Rector said, personal sensibilities must not, on any occasion, dictate University policy. It is the Rector's job, Dr. Kenniff said, to confront issues, to respond publicly where necessary, and even to explain, for the public, the values of the institution which he represents. He was convinced, he said, that in this case "leadership" meant defending the principles to which Concordia has committed itself in its Mission Statement.

Dr. Kenniff said, also, that he found no basis in societal standards for a claim that the Handbook article was obscene; it contained no violence, discrimination or degradation, whereas it did have the merit of attempting to protect human life. Concluding his remarks, Dr. Kenniff informed the Board that, in a similar situation, the McGill administration had chosen to take no action whatsoever. At Concordia, as at McGill, adequate mechanisms for students' feedback are already in place and there is no justification for intervention by the administration or the Board, he said. As a fundraiser for the University, Me Pepper said he was willing to emulate the Rector's position, and suggested that the Governors take their cue from Dr. Kenniff who is involved with students and the public on a daily basis.

Dr. Sheinin argued that a university, as a unique community of scholars, must be open to divergent views and to the expression of those views. She reminded the Board that the University does not direct the student press on how or what to publish; CUSA had neither broken a rule nor a trust. Dr. Sheinin expressed her concern that to pass this resolution would bring harm to Concordia, it would be divisive and confrontational and it

would be seen to be by the larger community. As a medical scientist, Dr. Sheinin applauded CUSA for its courage in reaching out to inform the community about AIDS and HIV-related risks.

Dr. Giguère explained that the problem with interventions by the administration lay in deciding how to distinguish those situations which warrant intervention from those which do not. He cited other instances in which the actions of one group on campus had been extremely divisive and provocative; none of these had been acknowledged by the Board of Governors.

Mr. Knowles, who moved the motion, was the last speaker. He said that although AIDS is of great concern, an immoderate dedication of time and resources to it comes at the expense of other equally serious problems which affect a broader segment of the population. The proposed resolution is very mild, Mr. Knowles said, but he thought it extremely important that the Board record its opposition to this CUSA publication. In so doing, it would censor no one, but doing nothing would certainly jeopardize Concordia's ability to manage potentially more serious problems in the future.

The motion was put to a vote. The Chairman advised the Executive Committee members that they were not obliged to vote in the same way they previously had, in the context of the Committee. Fifteen voted in favour, seven opposed and two abstained.

It was moved and seconded (Knowles, McNaughton) and CARRIED:

R91-82 *WHEREAS the 1991-92 issue of the CUSA Handbook and Agenda includes an article on safe sex for gays which was found to be offensive by a number of people in the University community;*

WHEREAS, irrespective of any obligation stipulated in the Code-of-Conduct (Non-Academic), the editors of the CUSA Handbook and Agenda should have had regard to other people's views and feelings;

WHEREAS the Executive Committee, at meetings held on 9 and 16 October 1991, examined this issue and debated the advisability for the Board to take any action which it might deem appropriate; AND

WHEREAS the Executive Committee is recommending the following resolution to the Board;

BE IT RESOLVED

THAT the Board of Governors dissociate itself from this particular action taken by the student editors of the CUSA Handbook and Agenda and indicate that the views

expressed therein have been found to be offensive to a number of people in the University community, and hence do not represent those of Concordia University in its entirety.

3. Establishment of an Advisory Search Committee for the Dean of the Faculty of Arts and Science

Following the appointment of the current Dean of the Faculty of Arts and Science, Dr. Charles Bertrand, to the position of Vice-Rector, Services, to begin on 1 January 1992, there is the need for an Advisory Search Committee (ASC) to be established to replace him

Dr. Frost pointed out a new requirement, outlined in the ASC composition, which provides for faculty representation on the ASC from each division, that is, the social sciences, the pure sciences and the humanities, within the Arts and Science Faculty. He questioned the reasoning of this change which seemed to reverse a decision taken a few years previously to unite the Arts and Sciences as a single Faculty. Dr. Habib suggested that the Faculty Council be permitted to decide how to allocate its places on the ASC.

Dr. Sheinin, the Vice-Rector, Academic, testified to the importance of the broadest possible representation of the academic community. She said she favoured the composition of the ASC as proposed because, in order to extract the "whole wisdom" of the community, a broad spectrum of participants is needed. Dr. Pallen and Dr. Kirpalani concurred.

Ms. Brown asked why student members on the ASC were to be appointed by the Faculty Council. Dr. Kenniff answered that the Councils had always established their own procedures for selecting Faculty representatives, both students and faculty members.

Mr. Pomerleau said that a Committee of thirteen seemed very large, and asked if the By-Laws prevent the Board from altering committee size. Mr. Groome replied that composition of the committees is prescribed by a set of rules and procedures adopted by the Board in 1984, but that the actual number of members is determined in each case by resolution of the Board. The current review of Advisory Search and Evaluation Committee procedures would try to determine optimal committee size. Sister McIlwaine informed the Board that existing procedures stipulated that Committee members do not participate as the representatives of their respective constituencies.

It was moved and seconded (Kenniff, Firth) and CARRIED, with two opposed and one abstention:

R91-83 *THAT in accordance with the Rules and Procedures for Evaluation Committees and Advisory Search Committees adopted by the Board of Governors in May*

1984, and since the present incumbent has been appointed as Vice-Rector, Services, an Advisory Search Committee be established for the position of Dean of the Faculty of Arts and Science, with the following composition:

- 1 The Vice-Rector, Academic - Chairwoman;*
 - 1 Member of the Board of Governors, a representative of the community-at-large, recommended by the Chairman of the Board;*
 - 1 Academic Dean from another Faculty, recommended by the other Academic Deans;*
 - 4 Faculty members from the Faculty of Arts and Science, recommended by the Arts and Science Faculty Council, with at least one from each of the sciences, the humanities and the social sciences;*
 - 2 Members of the academic community (exclusive of the faculty members from the Faculty of Arts and Science), one of whom may be a professional librarian; recommended by the faculty members of Senate;*
 - 2 Undergraduate students from the Faculty of Arts and Science, recommended by Faculty Council;*
 - 1 Graduate student from the Faculty of Arts and Science, recommended by Faculty Council;*
 - 1 Member of the permanent staff of the Faculty of Arts and Science, recommended by Human Resources after due election by and from the full-time permanent staff of the Faculty.*
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- Secretary: Assistant to the Vice-Rector, Academic*

4. Establishment of an Advisory Search Committee for the Dean of the Faculty of Engineering and Computer Science

The term of office of the present Dean of the Faculty of Engineering and Computer Science, Dr. M.N.S. Swamy, will expire on 31 May 1992. The Board was being asked, therefore, to establish an Advisory Search Committee (ASC).

Dr. Kenniff explained that Dr. Sheinin was currently completing the academic appraisal of the Engineering and Computer Science Faculty. Election of members to the ASC would be done at the December Board meeting, and its work would begin immediately thereafter.

Dr. Cheng requested clarification: It was his understanding that one function of the Faculty review committee was to outline the selection criteria for a new Dean. How, if the recommendations of that committee are reported in February 1992, will the ASC be able to accomplish its task on time? Dr. Sheinin answered that what is under review is the mandate of the Dean, not specific hiring guidelines, and that, thanks to an excellent self-appraisal report prepared by the Faculty, the review would rapidly be concluded.

It was moved and seconded (Kenniff, McIlwaine) and CARRIED with two abstentions:

R91-84 *THAT in accordance with the Rules and Procedures for Evaluation Committees and Advisory Search Committees adopted by the Board of Governors in May 1984, and since the present incumbent is now completing his third mandate, which will expire on 31 May 1992, an Advisory Search Committee be established for the position of Dean of the Faculty of Engineering and Computer Science, with the following composition:*

- 1 The Vice-Rector, Academic - Chairwoman;*
- 1 Member of the Board of Governors, a representative of the community-at-large, recommended by the Chairman of the Board; Academic Dean from another Faculty, recommended by the other Academic Deans;*
- 4 Faculty members from the Faculty of Engineering and Computer Science, recommended by the Engineering and Computer Science Faculty Council;*
- 2 Members of the academic community (exclusive of the faculty members from the Faculty of Engineering and Computer Science), one of whom may be a professional librarian, recommended by the faculty members of Senate;*
- 2 Undergraduate students from the Faculty of Engineering and Computer Science, recommended by Faculty Council;*
- 1 Graduate student from the Faculty of Engineering and Computer Science, recommended by Faculty Council;*

1 Member of the permanent staff of the Faculty of Engineering and Computer Science, recommended by Human Resources after due election by and from the full-time permanent staff of the Faculty.

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Secretary: Assistant to the Vice-Rector, Academic

10.2 Report of the Audit Committee

Mr. Knowles, Chairman of the Audit Committee, submitted the Committee's written report to the Board and summarized its contents. At a meeting held on 16 October 1991, the Audit Committee met with representatives of the auditors Samson Bélair Deloitte Touche to review the Financial Statements for the year ended 31 May 1991.

Mr. Knowles' report consolidated Agenda Items 5 through 8. The following recommendations of the Audit Committee, encompassing (i) Approval of the Financial Statements for the year ended 31 May 1991; (ii) Approval of the Rapport Financier Annuel for 1990-91; (iii) Re-appointment of the external auditors for the next fiscal year; and (iv) Approval of the external auditors' fees for the fiscal year ended on 31 May 1991, were moved and seconded (Knowles, Vennat) and CARRIED with one abstention.

R91-85 *THAT, on the recommendation of the Audit Committee, the Report and Financial Statements for the fiscal year ended 31 May 1991, prepared by the University's external auditors Samson, Bélair, Deloitte Touche, and as outlined in Sections A and B of Document BG-91-8-D69, be approved, and*

THAT any two members of the Board of Governors be designated to sign the Financial Statements on behalf of the University.

R91-86 *THAT, on the recommendation of the Audit Committee, the 'Rapport financier annuel' of Concordia University for 1990-91, including financial statements, appendices and statistics, be approved; AND*

THAT the Chairman of the Board of Governors, Me André Gervais, and the Rector and Vice-Chancellor, Dr. Patrick Kenniff, be designated to sign the 'Rapport financier annuel' on behalf of Concordia University; AND

THAT the University be authorized to submit the said Rapport to the Ministère de l'Enseignement Supérieur et de la Science.

R91-87 *THAT, on the recommendation of the Audit Committee, the firm of Samson, Bélair, Deloitte Touche be re-appointed as the University's external auditors for the next fiscal year ending on 31 May 1992.*

R91-88 *THAT, on the recommendation of the Audit Committee, the audit fees for the fiscal year ending on 31 May 1991, be approved and payment of said fees be authorized.*

9. Resolution for more stringent gun control legislation

Concordia was requested, by the Coalition for Gun Control, to extend its support by means of a formal resolution to efforts to secure more stringent gun control legislation. Dr. Kenniff read and moved the motion.

Mr. Firth asked if the University already had a weapons control policy, which was answered "No." Ms. Brown asked if "licensed security officers" included Concordia security guards. Dr. Giguère explained that our security guards do not carry firearms, but licensed security personnel from private firms, such as Brinks, are entitled to carry firearms on campus in the course of their duties.

It was moved and seconded (Kenniff, Tamas) and unanimously RESOLVED:

R91-89 *WHEREAS the Coalition for Gun Control is a student initiated and sponsored lobby group, set up in response to the events of 6 December 1989 at Ecole Polytechnique and the subsequent public support for gun control;*

WHEREAS Concordia University has been asked by the Coalition for Gun Control to support officially its ongoing efforts to secure more stringent federal Sun control legislation;

WHEREAS many professional organizations support tougher gun control, such as the Canadian Association of Chiefs of Police, the Canadian Bar Association, the criminologists of the federal Ministry of Justice;

WHEREAS the Canadian Medical Association has taken a strong stance on the need for gun control; and

WHEREAS the Office of the Rector fully endorses this recommendation;

BE IT RESOLVED:

THAT Concordia University officially endorse the position and goals of the Coalition for Gun Control to secure more stringent federal gun control legislation,

THAT Concordia University prohibit the carrying of firearms, of any type, on University premises, with the exception of police officers and licensed security Officers, and

THAT the University administration encourage and facilitate the dissemination of information provided by the Coalition for Gun Control.

10. Reports of the Standing Committees

10.1 Pension Committee

Mr. Economides reported for the Pension Committee, which met on 3 October 1991. At that time, the Committee reviewed the Pension Fund managers' (Gryphon Investments and Jarislowsky, Fraser) quarterly report, and approved the Actuarial Valuation Report prepared by William Mercer Inc. The latter will be presented to the Board at the November meeting. Bill 116 established the obligation to hold annual general meetings of the Pension Plan membership; the Committee has organized the first AGM for Concordia Pension Plan members, to be held on 29 October 1991 in the Hall Building.

Financial statements concerning the Pension Plan (which appeared as Section "C" of the Concordia University Financial Statements) had been approved at a previous meeting of the Committee.

11. Report of the Rector

The Rector imparted the welcome news that Dr. Cohen was recovering well from a successful operation, and is expected to return to Bishop Court by early November. He expressed everyone's best wishes for Dr. Cohen's continuing progress toward the complete recovery of his good health.

Dr. Kenniff spoke at some length about the publication, on 9 October 1991, of the Smith Report, an enquiry into the quality of education in Canadian universities, sponsored by the Association of Universities and Colleges of Canada. He reported that The Commission of Enquiry on Canadian University Education, led by Commissioner Dr. Stuart L. Smith, had done a reasonably good job with very modest means; the Report would be distributed as widely as was affordable within the Concordia community, in order that its findings could be thoroughly discussed. The Rector expressed the hope that those discussions would contribute to the work of Concordia's new committee, chaired by Dr. Barbara MacKay, whose purpose is to examine the quality of teaching at Concordia.

The AUCC will establish a task force, to be chaired by Dr. Brian Segal, President of the University of Guelph, to gather feedback, nationwide, to the Smith Report Appointments to the task force will represent both the private sector and the universities.

The third item Dr. Kenniff addressed was the "Maclean's Magazine Survey of Canadian Universities" published in the 21 October 1991 issue of Maclean's magazine. He said he

found MacLean's methodology in deriving its "measure of excellence" to be entirely unsatisfactory. The Rector observed that universities which scored high marks were those which matched the traditional model of small, residential universities; urban universities were unfairly penalized, as were francophone universities, he said. Concordia ranked 31st out of 46 universities; only two of the top twenty were established after World War I.

Although MacLean's was rating only undergraduate Arts and Science education, the survey questions failed to highlight any of Concordia's distinctive characteristics: emphasis on faculty-student interaction, programme flexibility, accessibility to part-timers, the colleges, the cooperative education projects, and so on. Carleton, York, UQAM, the University of Winnipeg, Simon Fraser and Concordia, among Canada's most innovative universities, all sank to the lower ranks of a scheme which included such criteria as "number of beds in residence" and "operating budget-per-student" to establish its ranking.

University presidents were requested to give their personal "top ten" ratings. This, Dr. Kenniff said, he declined to do, but gave the written explanation that he felt that he, like most other rectors and presidents, lacked sufficient knowledge to make a fair selection. Inevitably, such a ranking would result in an unwitting bias against new and relatively unknown -universities as well as francophone universities. Several-of the Rector's colleagues also withheld their views on this question; none of these universities made it to the top of the list. Despite assurances to the contrary, the results of that opinion poll did account for 20% of overall scores.

The Rector said that although Concordia's low ranking may do some harm, he felt confident that students have chosen, and will continue to choose, Concordia for the quality of its programmes. Dr. Kenniff's views had been cited in the press, and the Rector's Office, he said, continued to look for constructive ways to refute MacLean's findings.

12. Report of the Vice-Rectors

12.1 Dr. Sheinin said she had nothing to report.

12.2 Dr. Proppe, attending in Dr. Cohen's place, said he had nothing to report.

12.3 Dr. Giguère reported that authorization had been received from the provincial government to proceed with the issue of tenders to renovate the Hall Building elevators.

14. Any other business

Me Gaudet related a message of thanks from Dr. Cohen, to whom the Board had sent flowers following the September meeting.

The Chairman welcomed Mr. Humberto Santos who was attending his first meeting as a representative of the community-at-large to the Board of Governors. Me Gervais agreed to Mr. Santos' request to be relieved of his obligations to the Audit and Nominating Committees. Mr. Santos will serve on the University Advancement Committee, and is active on other University committees.

15. The next regular meeting of the Board will be held on Wednesday, 20 November 1991, at 8:00 a.m., in Room GM-407-1, on the SGW Campus.

16. The Open Session adjourned at 8:50 p.m.

Me Bérengère Gaudet
Secretary of the Board of Governors