

BOARD OF GOVERNORS OF CONCORDIA UNIVERSITY

MINUTES, OF THE OPEN SESSION OF THE MEETING OF THE BOARD OF GOVERNORS HELD ON THURSDAY, 4 OCTOBER, [1990] IMMEDIATELY FOLLOWING THE CLOSED SESSION, IN RM. GM-407-1, SGW CAMPUS

Attendance: Present: Me A- Gervais, Chairman, Chief Justice A. B. Gold, Chancellor, Mr. B. Aune, Mr. A. Benedetti, Mr. M. J. Bourgault, Ms. L. Brodrick, Ms. K. Cox, Ms. M. Donaldson, Mr. J. N. Economides, Dr. T. Fancott, Mr. J. R. Firth, Dr. D. B. Frost, Mr. R. K. Groome, Dr. H. Habib, Mr. T. Hecht, Mr. P. Howlett, Dr. P. Kenniff, Rector, Mr. F. Knowles, Mr. R. Lawless, Sister E. McIlwaine, Mr. D. W. McNaughton, Mr. A. H. Michell, Dr. R. Pallen, Me J. J. Pepper, Mr. S. Spedding, Ms. S. Woods, Dr. V. H. Kirpalani, Mr. S. Tamas

Officers of the University: Dr. M. Cohen, Dr. C. Giguère, Me B. Gaudet

Absent: Mr. L. Ellen, Prof. S. Friedland, Mr. P. Ivanier, Mr. S. Letovsky, Mr. R. Renaud, Mr. J.H. Smith, Mr. W. W. Stinson, Mr. C. I. Taylor, Ms. M. Vennat, Dr. R. Sheinin

Guest: Mr. A. Duff

DOCUMENTS CONSIDERED AND ATTACHED TO THESE MINUTES:

- BG-90-6-D62 - Proposed members of the Evaluation Committee for the Vice-Rector, Institutional Relations and Finance
- BG-90-6-D63 - Proposed members of the Advisory Search Committee for the Vice-Rector, Services
- BG-90-6-D64 - Proposed Members of the Evaluation Committee for the Dean of Graduate Studies
- BG-90-6-D65 - Request for approval to increase the number of Library representatives on the Advisory Search Committee for the Director of University Libraries
- BG-90-6-D66 - Proposed members of the Advisory Search Committee for the Director of University Libraries
- BG-90-6-D67 - Mandate and composition of the Supervisory Board
- BG-90-6-D68 - Proposed Members of the Supervisory Board of the Code of Conduct (Non-Academic)
- BG-90-6-D69 - Appointments to the Graduation Ceremonies Committee
- BG-90-6-D71 - Executive Summary of the proposed Deed of Agreement between the City of Montreal and Concordia University concerning construction of a tunnel under de Maisonneuve Blvd.

BG-90-6-D73 - Excerpt from Minutes of the Nominating Committee meeting held 18 September 1990, and document #NC-90-3-D5 concerning dual membership on University governing bodies

1.1 Chairman's remarks

Me Gervais congratulated Mr. John Economides for receiving the Award of Merit for a lifetime contribution to the University, awarded under the new Alumni Recognition Programme. The Chairman drew the attention of the assembly to the article "And the winners are..." in the September 1990 issue of the Concordia University Magazine, in which seven alumni, including Mr. Economides, are acclaimed.

Me Gervais encouraged everyone to participate in the events surrounding Concordia's first Homecoming celebrations, to be held 12 and 13 October.

1.2 Approval of the Agenda

The Agenda was approved as submitted.

1.3 Approval of the Minutes

It was moved and seconded (McIlwaine, Firth) and unanimously RESOLVED:

R-90-6-86 *THAT the Minutes of the Open Session of the previous meeting, held on 20 June 1990, be approved.*

2. Business arising from the Minutes

2.1 Mr. Knowles asked whether there was any new information with respect to liability insurance for Governors. Me Gervais replied that a report on the subject had been prepared and would be submitted to the Executive Committee at its next meeting.

3. Amendment to the composition of the Evaluation Committee for the Vice-Rector, Institutional Relations and Finance

It was moved and seconded (Kenniff, Fancott) and unanimously RESOLVED:

R-90-6-87 *THAT Resolution No.R-90-5-69 adopted by the Board on 20 June 1990, and concerning the establishment of the Evaluation Committee for the Vice-Rector, Institutional Relations and Finance, be amended as follows:*

on the second line, in the composition of the Committee, the words "or the Secretary- General" be added after lone of the Vice-Rectors", to read., 'lone of the Vice-Rectors or the Secretary- General, recommended by the Rector"

4. Election of members to the Evaluation Committee for the Vice-Rector, Institutional Relations and Finance

The Rector noted the absence of a graduate student nominee to the Evaluation Committee. He proposed, and it was unanimously agreed, that the Chairman of the Board be empowered to appoint a graduate student to the Committee. The Chairman thanked Mr. Aune and Mr. Smith for agreeing to serve on that Committee as representatives of the Board of Governors.

It was moved and seconded (Kenniff, Economides) and unanimously RESOLVED:

R-90-6-88 *THAT in accordance with the Rules and Procedures for Evaluation Committees and Advisory Search Committees approved by the Board of Governors in May 1984, and pursuant to Resolution R90-5-69 which was adopted by the Board at its meeting of 20 June 1990, as amended on 4 October 1990, the following persons be elected members of the Evaluation Committee for tile Vice-Rector, Institutional Relations and Finance:*

- *Dr. Patrick Kenniff, Rector and Vice- Chancellor, as Chairman;*
- *Me Bérengère Gaudet, Secretary-General, recommended by the Rector;*
- *Mr. Brian Aune and Mr. J.H. Smith, two Governors representing the community-at-large and recommended by the Nominating Committee;*
- *Dr. Manfred Szabo, Dean of Graduate Studies, recommended by the other academic Deans;*
- *Prof. Anne M. Galler, of the Faculty of Arts and Science, Prof. Gene Gibbons, of the Faculty of Fine Ails, and Prof. Ronald S. Wareham, of the Faculty of Arts and Science, recommended by the faculty members of Senate;*
- *Ms. Karen Cox and Mr. David Schwalb, two undergraduate students, recommended by the undergraduate student members of Senate;*
- *, a graduate student, recommended by the graduate student members of Senate;*

- *Ms. Kathleen Perry, Employment Equity Coordinator, recommended by the Office of the Rector;*
- *Mr. Jean-Paul Lauly, a member of the non-academic staff, recommended by the Human Resources Department after due election by the Electoral College.*

5. Election of members to the Advisory Search Committee for the Vice-Rector, Services

It was moved and seconded (Kenniff, Frost) and unanimously RESOLVED:

R-90-6-89 *THAT in accordance with the Rules and Procedures for Evaluation Committees and Advisory Search Committees approved by the Board of Governors in May 1984, and pursuant to Resolution R90-5-70 which was adopted by the Board at its meeting of 20 June 1990, the following persons be elected members of the Advisory Search Committee for the Vice-Rector, Services:*

- *Dr. Patrick Kenniff, Rector and Vice- Chancellor, as Chairman;*
- *Dr. Maurice Cohen, Vice-Rector, Institutional Relations and Finance, recommended by the Rector;*
- *Ms. Marianne Donaldson and Mr. R.K Groome, two Governors representing the community-at-large, recommended by the Nominating Committee;*
- *Dr. M.N.S. Swamy, Dean of the Faculty of Engineering and Computer Science, recommended by the other academic deans;*
- *Ms. Joy Bennett, Professional Librarian, Dr. Henry Habib, of the Faculty of Arts and Science, and Dr. Paul Fazio, of the Faculty of Engineering and Computer Science, recommended by the faculty members of Senate;*
- *Mr. Alfredo DiBlasio and Mr. Ben Fanner, two undergraduate students, recommended by the undergraduate student members of Senate;*
- *Mr. Keith Lowther, a graduate student, recommended by the graduate student members of Senate;*
- *Dr. Catherine MacKenzie, Associate Vice-Rector, Services, and Mr. Frank Papineau, Director, Physical Resources, recommended by the Office of the Rector;*

- *Mr. Robert Philip, a member of the non-academic staff, recommended by the Human Resources Department after due election by the Electoral College.*

The Chairman thanked Ms. Donaldson and Mr. Groome for agreeing to serve on this Committee.

6. Election of members to the Evaluation Committee for the Dean of Graduate Studies

Dr. Kenniff noted the absence of a nominee representing the professional librarians. He proposed, and it was unanimously agreed, that the Chairman of the Board be empowered to appoint a professional librarian to the position.

It was moved and seconded (Kenniff, McIlwaine) and unanimously RESOLVED:

R-90-6-90 *THAT in accordance with the Rules and Procedures for Evaluation Committees and Advisory Search Committees approved by the Board of Governors in May 1984, and pursuant to Resolution R90-5-71 which was adopted by the Board at its meeting of 20 June 1990, the following persons be elected members of the Evaluation Committee for the Dean of Graduate Studies:*

- *Dr. Rose Sheinin, Vice-Rector, Academic, as Chairwoman;*
- *Ms. Manon Vennat, a Governor representing the community-at-large, recommended by the Nominating Committee;*
- *Dr. Charles L. Bertrand, Dean of the Faculty of Arts and Science, recommended by the other academic deans;*
- *Dr. Joyce Barakett and Dr. Dolores Gold, both of the Faculty of Arts and Science, recommended by the faculty members of the Arts and Science Faculty Council;*
- *Dr. C. Patterson, of the Faculty of Commerce and Administration, recommended by the faculty members of the Commerce and Administration Faculty Council;*
- *Prof. H. B. Poorooshasb, of the Faculty of Engineering and Computer Science, recommended by the faculty members of the Engineering and Computer Science Faculty Council;*
- *Prof. Leah Sherman, of the Faculty of Fine Arts, recommended by the faculty members of the Fine Arts Faculty Council;*

- *, a Professional Librarian, recommended by the professional librarians after due election by and from their number;*
- *Ms. Danielle Comeau and Mr. Ralph Sinning, two graduate students, recommended by the graduate student members of Senate;*
- *Ms. Patricia Verret, a member of the non-academic staff, recommended by the Human Resources Department after due election by and from the full-time nonacademic staff of the Division of Graduate Studies.*

7. Amendment to the Composition of the Advisory Search Committee for the Director of University Libraries

It was moved and seconded (Kenniff, Kirpalani):

R-90-6-91 *THAT Resolution R90-5-72, adopted by the Board on 20 June 1990, and concerning the establishment of the Advisory Search Committee for the Director of University Libraries, be amended as follows:*

by including two additional members in the composition of the above-mentioned committee, namely: one administrative librarian recommended by the other administrative librarians, and one support staff member from the Libraries, recommended by the Human Resources Department after due election by the Electoral College; therefore the total number of members of the said Committee shall be increased from twelve to fourteen.

Dr. Kirpalani suggested that each of the four Faculties should be represented on the Committee, whereas only three positions are open to faculty members.

Dr. Frost advised the assembly that he had received, the day before, a call from a member of the Senate Library Committee expressing concern over increasing the Libraries' representation on the Advisory Search Committee when faculty members are already inadequately represented. Dr. Fancott proposed an amendment to the motion on the floor, adding a faculty member from each of the Faculty of Fine Arts and the Faculty of Commerce and Administration. Sixteen members, he said, would not be unmanageable, and he emphasized the importance of academic representation in the selection of a new Director of Libraries. Dr. Pallen agreed, proposing that the existing representatives of those Faculties on the Senate Library Committee be appointed to the Advisory Search Committee.

Dr. Kenniff responded that the interested parties had been informed, several weeks ago, of the decision by the Executive Committee to grant the increased representation the

Libraries had requested. If the Senate Library Committee found that decision problematic, its objections should have been raised earlier, with respect for due process at the level of the Board of Governors. The Rector also expressed the view that full and effective representation of the Faculties' concerns can be achieved without electing a representative from each Faculty. Committee size should be limited; if additional seats are granted to Faculty members, there will be pressure to increase representation of other groups as well. The selection process for a Director of University Libraries is extremely important to the University, and must not be delayed unnecessarily.

Dr. Giguère agreed that the number of members should be limited, saying that chairing an Advisory Search Committee should not be compared to chairing a Board meeting. Mr. Aune said the Board should not disregard established rules and procedures in an attempt to expedite a solution.

Mr. Knowles suggested that the question be put to a vote. Mr. McNaughton agreed, and asked the Chairman whether the Board should be concerned about setting precedents. Me Gervais answered that there was no problem in that regard.

Dr. Kirpalani said he was willing to withdraw his request to increase the number of faculty representatives, and would accept the proposed composition.

The Chairman asked Dr. Kenniff if he would agree to withdraw the original motion. The Rector withdrew the motion, but maintained that the manner and timing of the objection by the Senate Library Committee was inappropriate. In addition, Dr. Kirpalani, the seconder, was not a member of the Board when the motion was proposed (he was elected to the Board by the Corporation at the end of the October meeting of the Board), and, therefore, not entitled to second. Consequently, the motion had never, legitimately, been on the floor.

8. Election of members to the Advisory Search Committee for the Director of University Libraries

This item was removed from the Agenda.

At this time the Chairman presented the Board of Governors' Handbook. He thanked Ms. Marie-Andrée Robitaille, Assistant to the Secretary-General, and Ms. Amely Jurgenliemk for their work in compiling the Handbook. Me Gervais encouraged the Governors to read their Handbooks and direct any questions or comments to the Office of the Secretary-General.

9. Election of members to the Supervisory Board of the Code of Conduct (Non-Academic)

It was moved and seconded (Kenniff, Michell) and unanimously RESOLVED:

R-90-6-91 *THAT the following persons be elected as members of the Supervisory Board under the Code of Conduct (Non-Academic) for a term of two years ending in September 1992:*

- *Dr. Donald Boisvert, Executive Assistant to the Rector, as Chairman;*
- *Prof. Laszlo Gefin, a faculty member;*
- *Prof. Eileen Preston, a faculty member;*
- *Mr. Mark Farber, an undergraduate student;*
- *Mr. Andrew Sullivan, a graduate student;*
- *Mr. Donald Chambers, a non-academic staff member; and*
- *Ms. Claire McKinnon, a non-academic staff member.*

10. Election of members to the Graduation Ceremonies Committee

This was included in item #4 on the Agenda of the Closed Session, 4 October 1990, and resolved under Resolution R-90-6-81.

11. Approval of a revised version of the draft By-Laws for the University Foundation

The Chairman explained that this matter had to be postponed, because the By-Laws required further examination.

12. Approval of Deed of Agreement concerning the construction of a tunnel under de Maisonneuve Blvd.

It was moved and seconded (Kenniff, Knowles) and unanimously RESOLVED:

R-90-6-92 *THAT the draft Authorization Agreement to be entered into by Concordia University and the City of Montreal with respect to the construction of a tunnel under de Maisonneuve Blvd., as outlined in Document BG-90-6-D71, be approved,*

and,

THAT Dr. Patrick Kenniff, Rector and Vice- Chancellor, be authorized to sign said Deed of Agreement, and any other document related thereto, on behalf of the University.

13. Approval of proposed Policy on Dual Membership on University Governing Bodies

It was moved and seconded (McNaughton, Bourgault) and unanimously RESOLVED:

R-90-6-93 *THAT, on the recommendation of the Nominating Committee, the proposed policy concerning dual membership on University governing bodies, as outlined in Document BG-90-6-D73, be approved.*

14. Reports of the Standing Committees

14.1 Executive Committee

Me. Gervais stated that, as several issues had already been dealt with, he had no new business to report.

14.2 Nominating Committee

Mr. McNaughton reported that the work of the Nominating Committee had resulted in today's presentation, to the Board, of several motions. He had no other business to report.

14.3 University Advancement Committee

In the absence of Mr. Ellen, Chairman of the Advancement Committee, Dr. Cohen reported on behalf of the Committee. He announced that Mr. D'Alessandro had agreed to act as Chairman of the Annual Giving campaign, and expressed his thanks to Mr. Aune who led last year's campaign. Dr. Cohen reported on the successful launching of the PRIDE (Parents' Involvement in the Development of Education) programme, whose orientation session held September 17 attracted more than 200 parents. The Harris Directory survey is being distributed; alumni are encouraged to complete and return the questionnaires.

Two endowment funds are underway: the Scholarship Endowment Fund, with a target of \$20 million, to enhance scholarship and bursary programmes for undergraduate students, and the Art Acquisition Endowment Fund.

Me Gervais commended the excellent leadership of the Committee, and also thanked Mr. Aune for his contribution as Chairman of last year's campaign.

14.4 Benefits Committee

Mr. Lawless reported that the Committee had received reports from the pension plan investment management team and the actuaries, and each indicated that the pension plan is in good financial condition. The Committee is busy examining new pensions legislation (known as Bill 116) issued by the Quebec government, and may propose adjustments to bring certain provisions of the existing plan into line with the new law.

Me Gervais thanked Mr. Lawless for agreeing to continue as Chairman for the current year, and for his commitment to the Committee.

15. Report of the Rector

- 15.1 Dr. Kenniff reported that \$2.5 million had already been raised for the Scholarship Endowment Fund, and indicated that the University will, in future, create other funds to benefit students.
- 15.2 Contrary to predictions, the increase in tuition fees has not had a negative effect on enrolments. Higher full-time enrolments and lower part-time enrolments are recorded for Fall 1990. Final figures will be received in the near future.
- 15.3 Concerning the City of Montreal's Development Plan for the downtown area, Concordia's recommendation to ease height and density restrictions on Bishop and Mackay streets is currently on hold. Nevertheless, after the November 4 election, we will resume our representations to the City administration.
- 15.4 Dr. William Gilsdorf of the Communications Studies Department, has been awarded a prestigious 3M Fellowship for distinction in teaching.
- 15.5 One of Concordia's principal benefactors, Mr. Howard Webster, passed away this summer. Dr. Kenniff made a motion, which was passed unanimously, that the University express its condolences to the Webster family.

16. Reports of the Vice-Rectors

- 16.1 Dr. Sheinin was absent.
- 16.2 Dr. Cohen reported that completion of the financial statements was delayed because final figures had not been received from the Government of Quebec.

The Concordia Shuffle, held on 28 September, was extremely successful, having attracted over 300 participants whose combined pledges will raise almost \$20,000 for scholarships. The event clearly had a positive public relations effect, but also promoted goodwill within the University community.

Gifts from Domtar, Gerry Goldwater and alumni are commemorated in plaques which were unveiled in the Vanier Library, at a ceremony which followed the AGM of the Concordia Alumni Association.

- 16.3 Dr. Giguère reported that installation of the FIS, the financial component of the MIS system, had begun.

18. Other business

18.1 Mr. Duff thanked Dr. Giguère, on behalf of the Montreal Association for the Blind, for permission to use a strip of land owned by Concordia in the course of construction activities to expand the Association's Sherbrooke Street premises.

20. The next meeting will be held on Wednesday, 21 November, 1990 at 6:00 p.m. at the Loyola Campus.

21. The meeting terminated at 9:10 a.m.

Me Bérengère Gaudet
Secretary of the Board of Governors